

Board of Trustees



Handout Book

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Performance Update

June 24, 2021

1

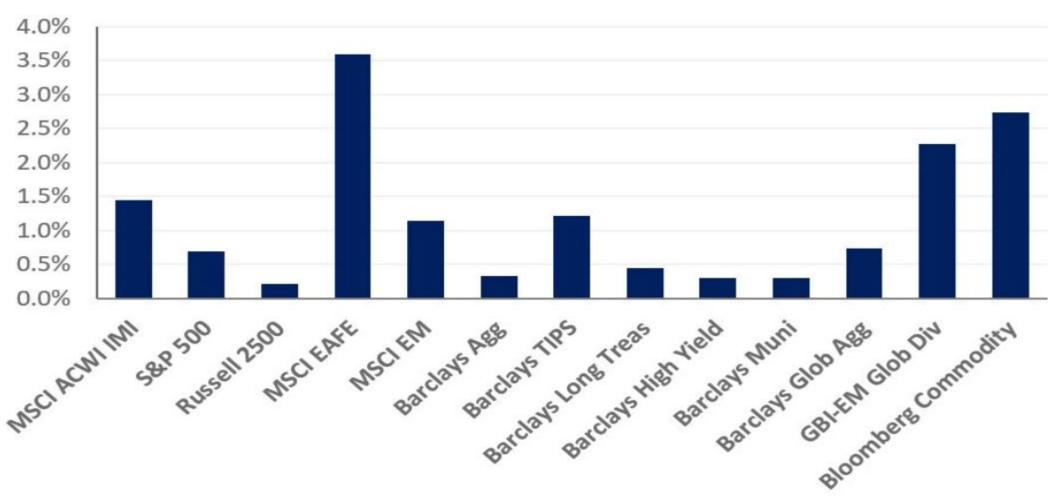
May Market Commentary



- Nearly all asset classes posted positive returns again this month
 - In a reversal from last month, Value and Small Caps did best
- Expectations of a return to pre-pandemic normalcy continue due to strongerthan-expected economic data, vaccine optimism, and stimulus tailwinds
- The broadly improving macroeconomic backdrop has resulted in higher growth and inflation expectations in the near-term

May Index Returns



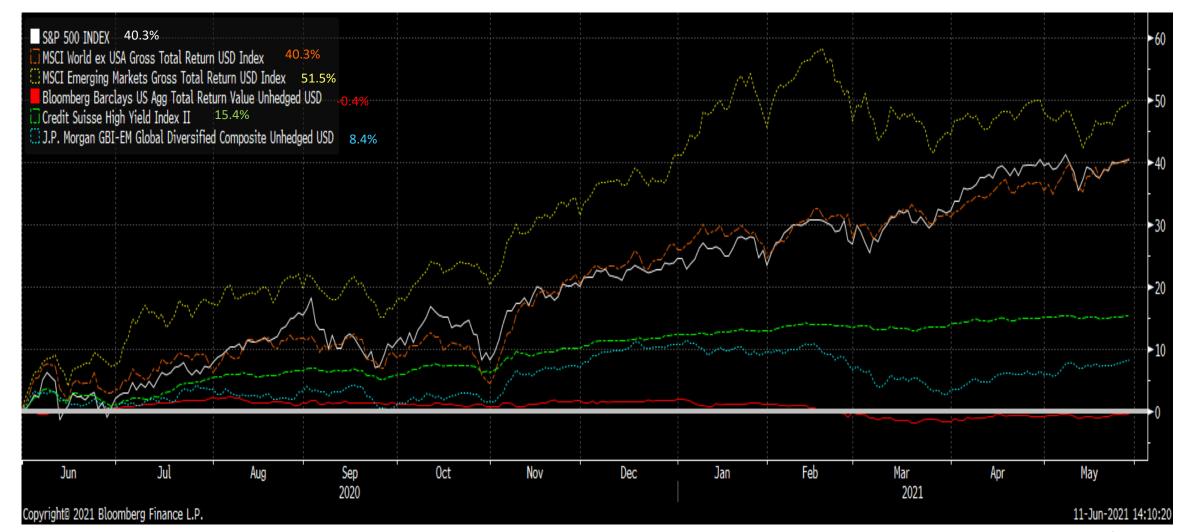


As of 05/31/2021, Source: S&P, Russell, MSCI, JPM, Bloomberg, Factset

Major Indices Performance

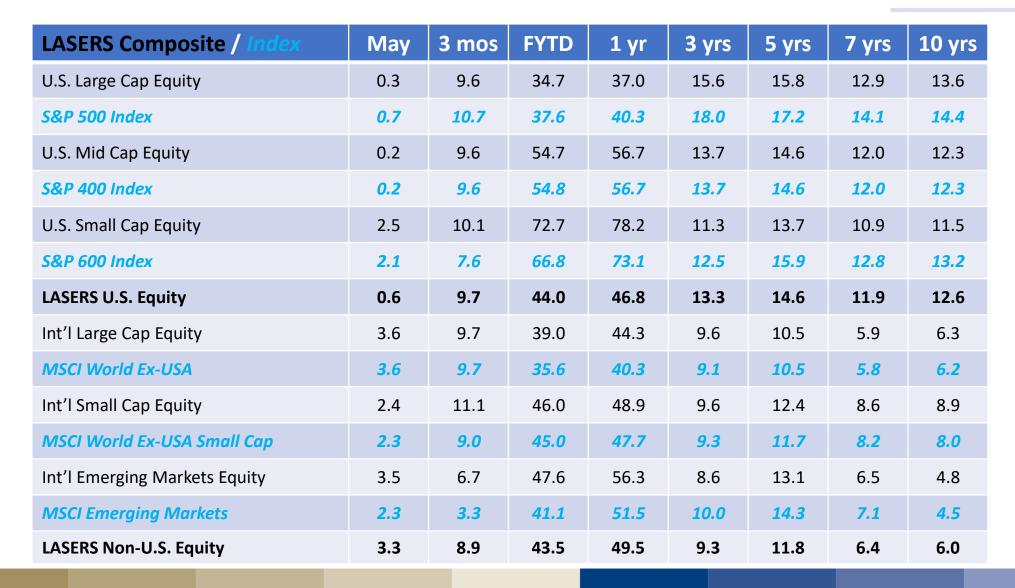
One Year Ended May 31, 2021





May Performance Summary

Equities



May Performance Summary

Fixed Income, Alternatives & Total Plan

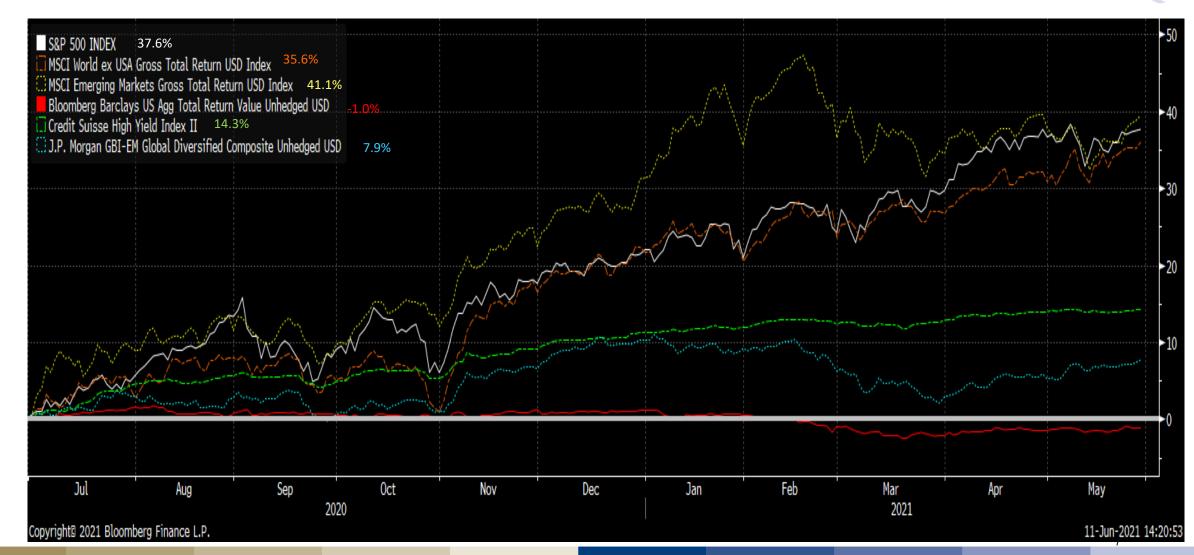


LASERS Composite / Index	May	3 mos	FYTD	1 yr	3 yrs	5 yrs	7 yrs	10 yrs
U.S. Investment Grade	0.4	0.2	1.7	2.9	6.1	4.6	3.8	4.4
BB BC Barclay's Aggregate	0.3	-0.1	-1.0	-0.4	5.1	3.2	3.2	3.3
U.S. High Yield	0.8	2.6	18.6	20.0	6.9	7.7	5.7	7.1
Credit Suisse High Yield	0.3	1.8	14.3	15.4	6.5	7.2	5.1	6.2
LASERS U.S. Fixed Income	0.6	1.4	9.3	10.5	6.4	6.2	4.9	6.1
Emerging Market Debt	2.0	2.1	7.2	8.1	2.7	4.3	-0.1	n/a
J.P. Morgan GBI-EM Global Diversified	2.5	1.6	7.9	8.4	3.5	4.7	0.5	n/a
Global Multi-Sector	0.9	2.8	17.1	20.4	7.8	n/a	n/a	n/a
50/50 Barclay's Agg/CS HY	0.6	1.0	8.8	9.8	5.5	n/a	n/a	n/a
Alternatives	5.0	9.6	31.8	35.0	12.0	11.4	8.7	8.6
LASERS Total Plan	2.4	7.9	33.1	36.6	10.0	11.2	8.0	8.4

Fiscal Year-to-Date

LASERS Total Plan FYTD Return 33.1%

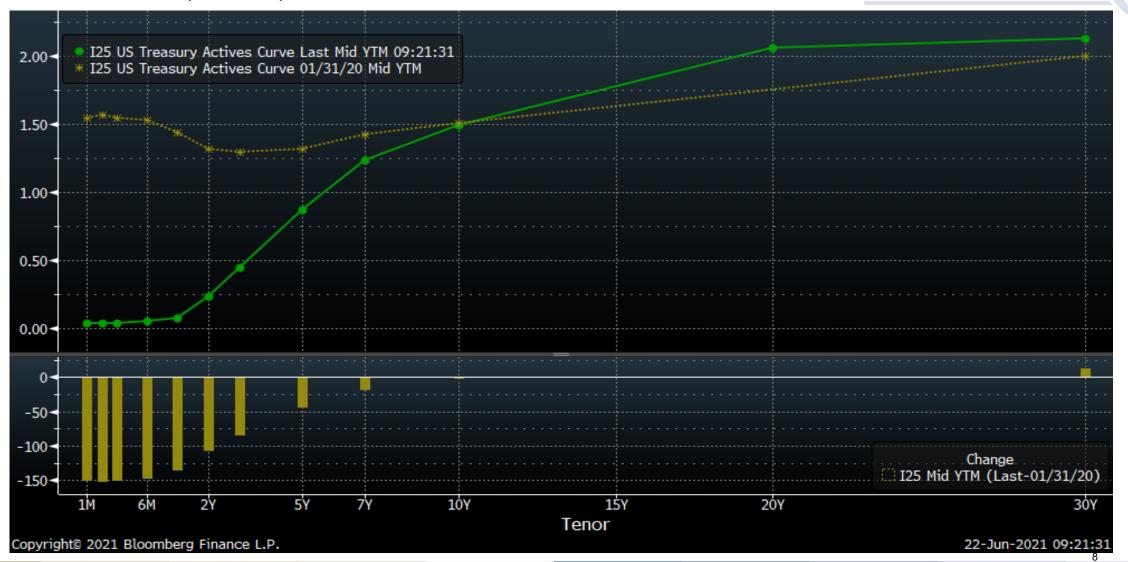




Yield Curve

Pre-Pandemic (Jan '20) to Current

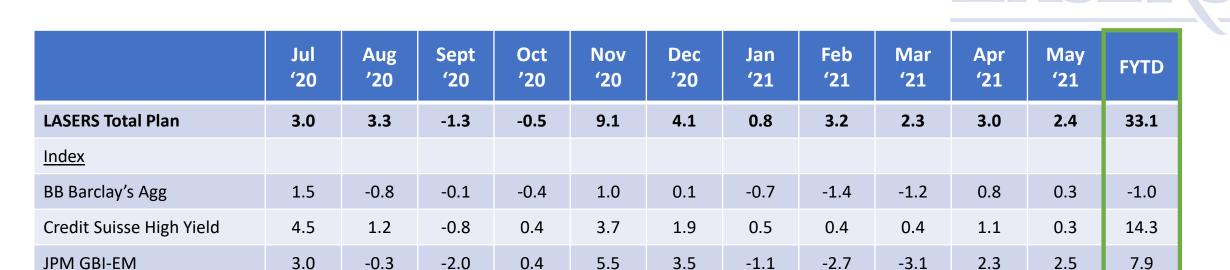




Equity Indices – FYTD Returns

	Jul '20	Aug '20	Sept '20	Oct '20	Nov '20	Dec '20	Jan '21	Feb '21	Mar '21	Apr '21	May '21	FYTD
LASERS Total Plan	3.0	3.3	-1.3	-0.5	9.1	4.1	0.8	3.2	2.3	3.0	2.4	33.1
<u>Index</u>												
S&P 500	5.6	7.2	-3.8	-2.7	10.9	3.8	-1.0	2.8	4.4	5.3	0.7	37.6
S&P 500 Value	3.7	3.6	-2.4	-2.0	12.9	3.5	-1.6	5.9	6.3	3.7	2.4	41.2
S&P 500 Growth	7.0	9.6	-4.7	-3.1	9.7	4.1	-0.5	0.0	2.6	6.9	-0.9	33.8
S&P 400	4.6	3.5	-3.2	2.2	14.3	6.5	1.5	6.8	4.7	4.5	0.2	54.8
S&P 600	4.1	4.0	-4.7	2.6	18.2	8.3	6.3	7.7	3.3	2.0	2.1	66.8
S&P 600 Value	2.5	5.2	-5.3	3.6	19.2	7.6	6.3	10.8	5.4	2.0	3.8	78.5
S&P 600 Growth	5.5	3.0	-4.2	1.7	17.2	8.9	6.3	4.5	1.1	2.1	0.1	55.1
MSCI World Ex-USA	2.7	5.2	-2.8	-3.9	15.4	4.6	-1.1	2.6	2.6	3.2	3.6	35.6
MSCI World Ex-USA Value	0.5	6.1	-4.8	-3.8	18.9	4.3	-0.6	5.0	3.9	2.3	3.8	39.7
MSCI World Ex-USA Sm Cap	3.9	7.3	-1.1	-3.2	13.8	6.8	-0.2	2.9	2.2	4.2	2.3	45.0
MSCI Emerging Mkts	9.0	2.2	-1.6	2.1	9.3	7.4	3.1	0.8	-1.5	2.5	2.3	41.1

Fixed Income Indices – FYTD Returns



Equity Indices – Historical Returns

As of May 31, 2021



Fixed Income Indices – Historical Returns

As of May 31, 2021

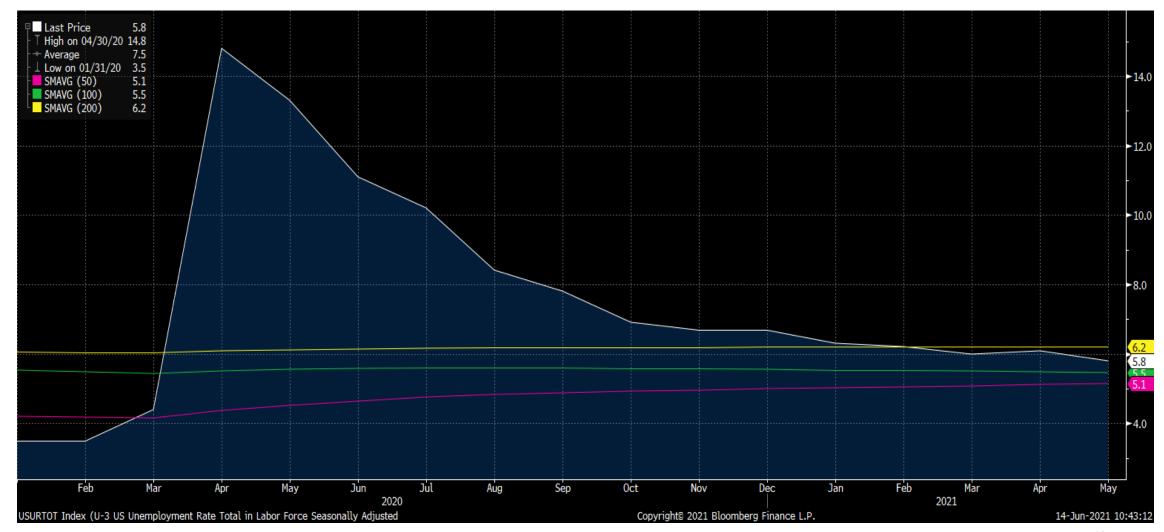


	1 year	2 years	3 years	5 years	7 years	10 years
LASERS Total Plan	36.6	15.7	10.0	11.2	8.0	8.4
Index						
BB Barclay's Agg	-0.4	4.4	5.1	3.2	3.2	3.3
Credit Suisse High Yield	15.4	7.3	6.5	7.2	5.1	6.2
JPM GBI-EM	8.4	5.2	3.5	4.7	0.5	0.6

Unemployment

Pre-Pandemic to Current

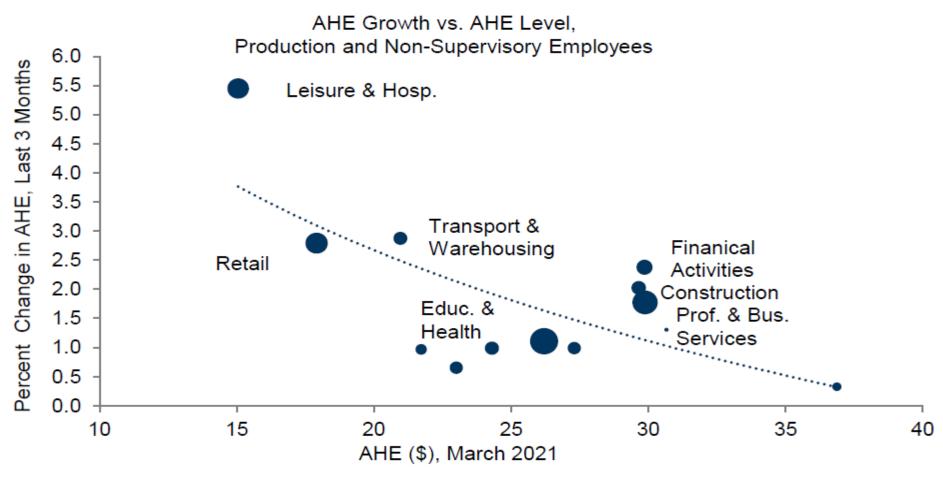




Labor Supply



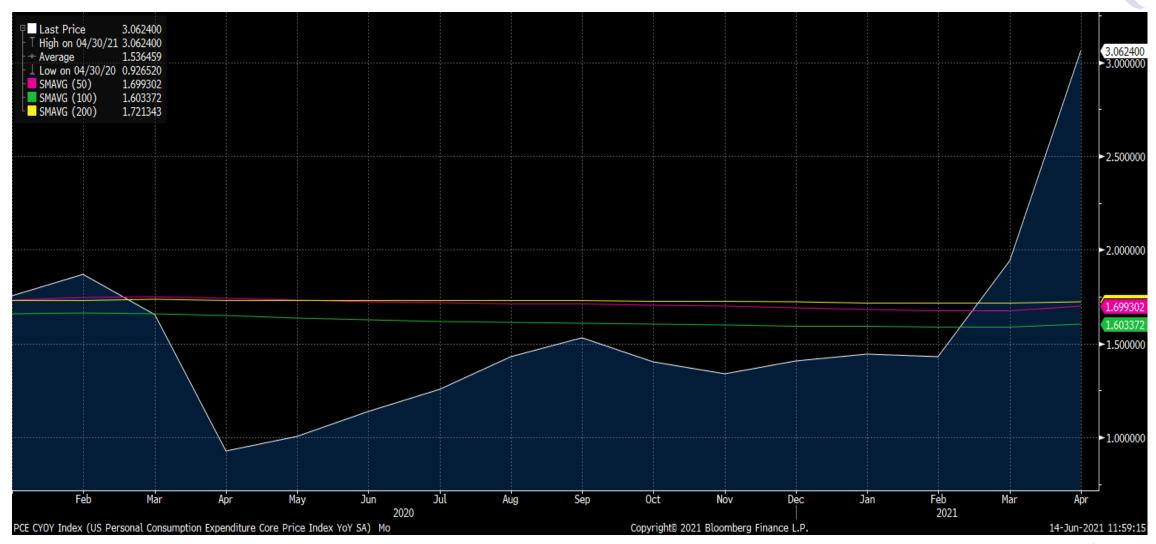




Inflation: PCE

Pre-Pandemic to Current

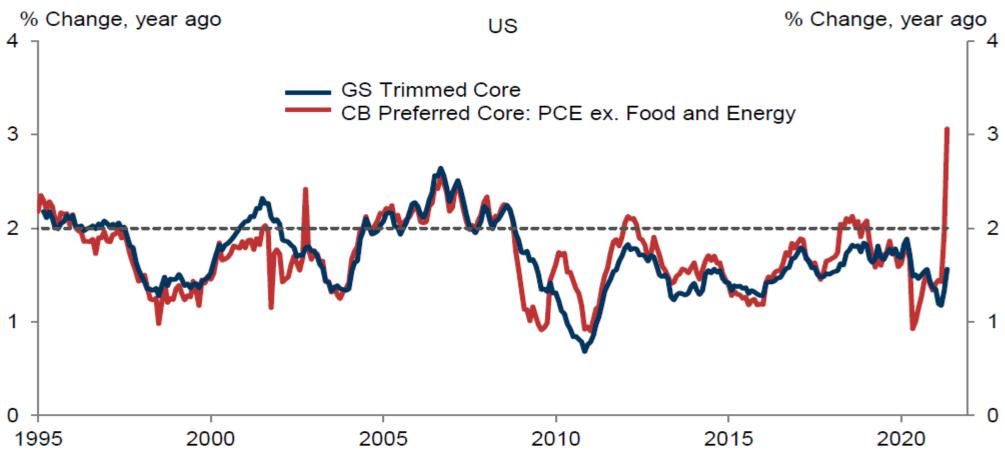




Recent Inflation Pickup

The recent core PCE pickup is driven by outliers





Drivers of Recent Price Spikes



3 Common Drivers of Recent Price Spikes:

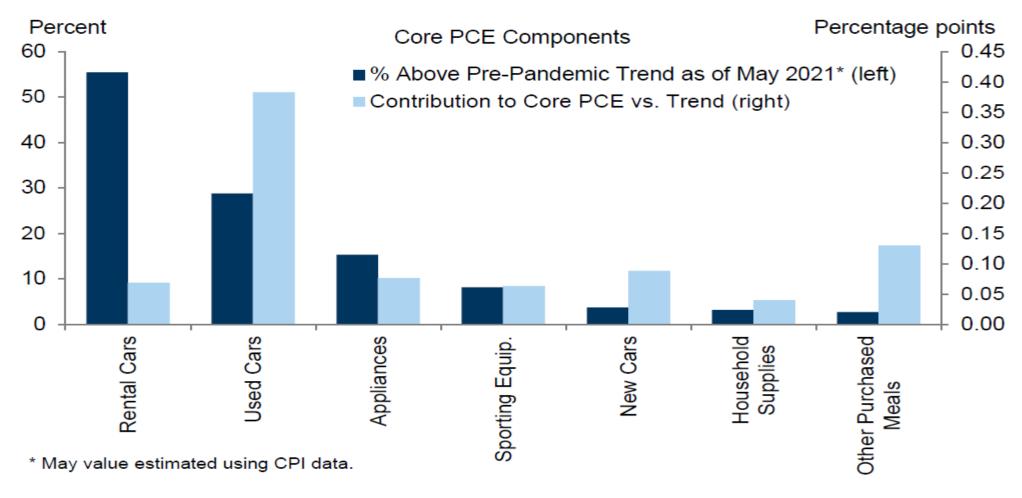
- 1. During the Pandemic, demand for several consumer goods surged far above normal levels and production struggled to keep up
- 2. The global microchip shortage has limited production of many consumer goods such as appliances and new cars (which has spilled over into shortages of used and rental cars)
- 3. Labor shortages have led to large increases in low-end wages that appear to be flowing through to rising prices in categories that rely heavily on low-wage labor, such as food services

Source: Goldman Sachs Economic Research

What's Driving Recent Price Spikes

Some Core PCE categories have spiked to levels well above prepandemic trends





Future Expectations

While many of these price spikes have been extreme, they appear to be one-off and temporary



Prices in many categories are expected to stabilize or reverse over the next few quarters:

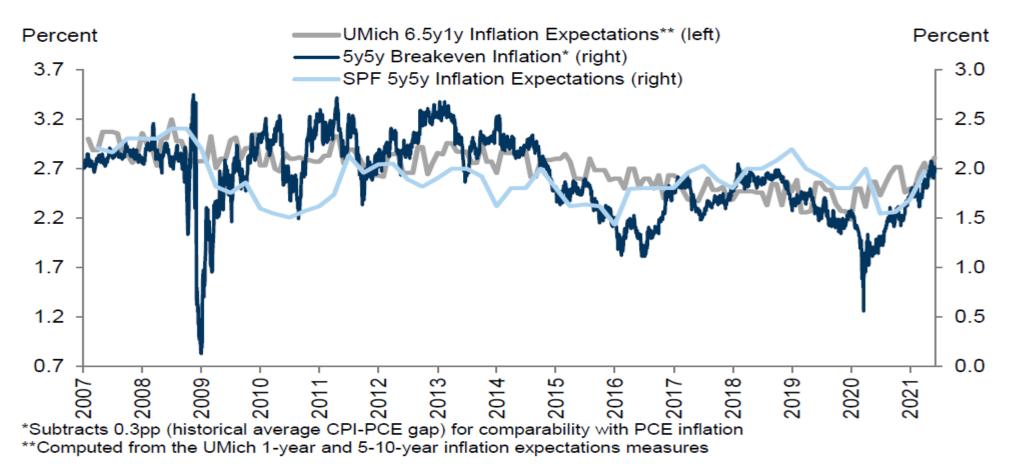
- Elevated demand for durable goods should normalize as fiscal support for household incomes diminishes and spending shifts to services
- Microchip production is on track to rebound sharply over the next two quarters, although it
 may not fully recover until next year
- Many low-wage workers should become available over the next few months as virus problems fade and extra unemployment benefits expire

Source: Goldman Sachs Economic Research

Inflation Expectations







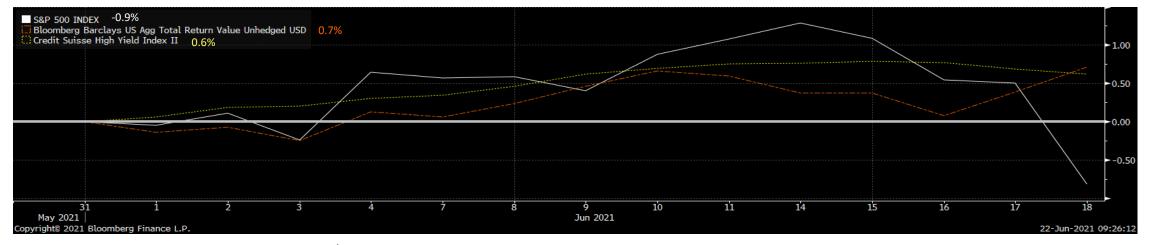
Source: University of Michigan, Federal Reserve Board, Goldman Sachs Global Investment Research

June MTD Indices Performance

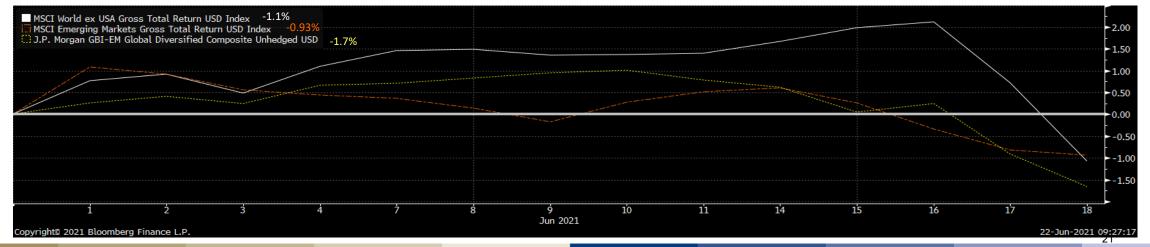
Thru June 18, 2021



Domestic Markets (Last Day of May 5/28)



International Markets (Last Day of May 5/31)



June MTD Performance Summary

As of June 18, 2021

	June MTD
U.S. Large Cap Equity	01
S&P 500 Index Nasdaq 100 Index	-0.9 2.7
U.S. Mid Cap Equity	-4.2
S&P 400 Index	-4.2
U.S. Small Cap Equity	-3.7
S&P 600 Index	-2.9
LASERS U.S. Equity	-1.3
Int'l Large Cap Equity	-1.2
MSCI World Ex-USA	-1.1
Int'l Small Cap Equity	-2.3
MSCI World Ex-USA Small Cap	-2.3
Int'l Emerging Markets Equity (thru 6/18)	-1.5
MSCI Emerging Markets (thru 6/18)	-0.9
LASERS Non-U.S. Equity	-1.6

	June MTD
U.S. Investment Grade	0.7
BB BC Barclay's Aggregate	0.7
U.S. High Yield	1.4
Credit Suisse High Yield	0.6
LASERS U.S. Fixed Income	0.4
Emerging Market Debt	0.8
J.P. Morgan GBI-EM Global Diversified	-1.7
Global Multi-Sector	.01
50/50 Barclay's Agg/CS HY	0.7
Alternatives	0.3
LASERS Total Plan	-0.5%

	Contract Exp. Date	Approx. Mgt. Fees		urr. Mkt. alue (\$M)	Month	3 mos	YTD	Fiscal YTD	1 Year	2 Years	3 Years	4 Years	5 Years	6 Years
U.S. EQUITY	Exp. Date	Mgt. 1 ees	٧,	aiue (ψivi)	WOITH	11103	טוו	110	i cai	Icais	i cai s	I Cai S	I cars	Icars
LARGE CAP INDEX FUNDS														
LASERS S&P 500 INDEX FUND		1.0 bps	\$	2,234.7	0.7	10.7	12.6	37.5	40.2	25.9	18.0	17.1	17.2	14.4
S&P 500 INDEX		1.0 500	Ψ	2,201.1	0.7	10.7	12.6	37.6	40.3	25.8	18.0	17.1	17.2	14.4
				•										
LASERS NASDAQ 100 INDEX FUND		1.0 bps	\$	669.0	-1.2	6.2	6.7							
NASDAQ 100 INDEX					-1.2	6.2	6.5							
TOTAL DOMESTIC LARGE CAP		1.0 bps	\$	2,903.7	0.3	9.6	11.0	34.7	37.0	23.0	15.6	15.4	15.8	13.0
MID CAP INDEX FUNDS														
LASERS S&P 400 INDEX FUND		1.0 bps	\$	622.7	0.2	9.6	18.8	54.7	56.7	24.6	13.7	14.0	14.6	12.0
S&P MIDCAP 400 INDEX					0.2	9.6	18.8	54.8	56.8	24.7	13.7	14.0	14.6	12.0
TOTAL DOMESTIC MID CAP INDEX		1.0 bps	\$	622.7	0.2	9.6	18.8	54.7	56.7	24.6	13.7	14.0	14.6	12.0
SMALL CAP VALUE														
LSV	01/31/22	56.2 bps	\$	233.4	3.6	15.2	33.7	82.1	88.1	26.7	10.3	11.3	12.8	10.4
S&P 600 VALUE INDEX					3.8	11.7	31.5	78.5	85.0	26.1	11.4	13.7	14.8	12.2
S&P SMALLCAP 600 INDEX					2.1	7.6	23.2	66.8	73.1	26.1	12.5	15.0	15.9	13.1
TOTAL SMALL VALUE		56.2 bps	\$	233.4	3.6	15.2	33.7	82.1	88.1	26.7	10.3	11.3	12.8	10.3
SMALL CAP INDEX FUNDS														
LASERS S&P 600 INDEX FUND		1.0 bps	\$	521.5	2.0	7.5	22.9	67.3	73.4	26.1	12.5	15.0	15.9	13.2
S&P SMALLCAP 600 INDEX					2.1	7.6	23.2	66.8	73.1	26.1	12.5	15.0	15.9	13.1
TOTAL DOMESTIC SMALL CAP		18.1 bps	\$	754.9	2.5	10.1	26.6	72.7	78.2	24.8	11.3	12.8	13.7	10.7
TOTAL LIS FOURTY		4.0 bps	Φ.	4 004 0	0.0	0.7	44.0	44.0	40.0	00.5	40.0	40.0	44.0	44.0
TOTAL U.S. EQUITY		4.0 bps	\$	4,281.3	0.6	9.7	14.8	44.0	46.8	22.5	13.3	13.9	14.6	11.8

	Contract Exp. Date	Approx. Mgt. Fees	urr. Mkt. alue (\$M)	Month	3 mos	YTD	Fiscal YTD	1 Year	2 Years	3 Years	4 Years	5 Years	6 Years
NON-U.S. EQUITY													
LARGE CAP VALUE													
MONDRIAN INVESTMENT PARTNERS	12/31/25	27.7 bps	\$ 275.9	3.6	9.3	13.2	36.1	41.1	13.6	7.8	6.8	8.7	6.0
MSCI WORLD EX-USA VALUE INDEX				3.8	10.4	15.3	39.7	44.6	12.1	5.2	5.8	8.2	4.4
MSCI WORLD EX-USA INDEX				3.6	9.7	11.4	35.6	40.3	16.8	9.1	9.0	10.5	6.9
TOTAL INT'L LARGE VALUE		27.7 bps	\$ 275.9	3.6	9.3	13.2	36.1	41.1	13.6	7.8	6.8	8.7	6.0
LARGE CAP CORE													
LASERS MSCI WORLD EX-USA INDEX FUND		1.0 bps	\$ 1,182.7	3.6	9.9	12.9	38.9	44.2	18.2	9.9	9.5	10.7	7.1
MSCI WORLD EX-USA INDEX				3.6	9.7	11.4	35.6	40.3	16.8	9.1	9.0	10.5	6.9
TOTAL INT'L LARGE CORE		1.0 bps	\$ 1,182.7	3.6	9.9	12.9	38.9	44.2	18.2	9.9	9.5	10.7	7.1
LASERS TERROR-FREE INT'L FUND		1.0 bps	\$ 37.3	3.5	9.1	11.5	34.7	39.5	16.5	9.3	8.8	10.6	7.1
MSCI WORLD EX-USA INDEX				3.6	9.7	11.4	35.6	40.3	16.8	9.1	9.0	10.5	6.9
TOTAL INT'L LARGE CAP		5.9 bps	\$ 1,495.9	3.6	9.7	13.0	39.0	44.3	17.6	9.6	9.2	10.5	7.0
INT'L SMALL CAP													
MONDRIAN INVESTMENT PARTNERS	01/31/26	69.3 bps	\$ 290.9	1.6	8.2	8.6	41.1	42.8	18.2	8.9	10.3	11.5	9.2
GOLDMAN SACHS	02/17/26	50.0 bps	\$ 473.9	2.9	13.0	17.6	49.1	52.9	23.7	10.2	11.7	13.1	
MSCI WORLD EX-USA SMALL CAP INDEX			 7040	2.3	9.0	11.9	45.0	47.7	21.4	9.3	10.6	11.7	9.6
TOTAL INT'L SMALL CAP		57.3 bps	\$ 764.8	2.4	11.1	14.0	46.0	48.9	21.6	9.6	11.1	12.4	10.3
EMERGING MARKETS													
CITY OF LONDON	08/31/24	88.0 bps	\$ 537.5	1.6	3.7	8.2	48.6	61.2	24.5	14.2	13.0	15.9	10.2
WESTWOOD GLOBAL EMERGING MKTS	OPEN	88.3 bps	\$ 299.6	6.1	7.3	9.5	49.9	57.2	17.7	7.4	8.7	13.1	8.5
LSV CUSTOM EMERGING MARKETS	08/22/23	50.0 bps	\$ 367.7	3.5	9.6	16.8	48.2	54.7	14.4	6.9	7.6	11.9	5.8
MSCI EMERGING MARKETS INDEX			 	2.3	3.3	7.4	41.1	51.5	20.6	10.0	11.1	14.3	8.3
TOTAL EMERGING MARKETS (ACTIVE)		76.5 bps	\$ 1,204.8	3.4	6.6	11.2	47.5	56.1	17.2	8.6	9.0	13.0	7.3
BLACKROCK EMG MARKETS INDEX MSCI EM IM INDEX	05/31/26	8.5 bps	\$ 102.6	(performa	ance to be	gin 6/1)							
TOTAL EMERGING MARKETS (ALL)		71.2 bps	\$ 1,307.4	3.5	6.7	11.3	47.6	56.3	17.3	8.6	9.0	13.1	7.3
TOTAL NON-U.S. EQUITY		40.8 bps	\$ 3,568.1	3.3	8.9	12.6	43.5	49.5	18.2	9.3	9.5	11.8	7.5
TOTAL EQUITY		20.8 bps	\$ 7,849.4	1.8	9.3	13.7	43.6	48.3	19.9	11.0	11.3	12.9	9.5

	Contract Exp. Date	Approx. Mgt. Fees		urr. Mkt. alue (\$M)	Month	3	YTD	Fiscal YTD	1 Year	2 Years	3 Years	4 Years	5 Years	6 Years
US FIXED INCOME	Exp. Date	wgt. rees	V	aiue (\$W)	MOUTH	mos	עוז	עוז	rear	rears	rears	rears	rears	rears
INVESTMENT GRADE														
LOOMIS SAYLES & CO	12/31/24	17.6 bps	\$	192.7	0.4	0.2	-1.6	2.6	4.0	6.7	6.6	5.3	5.3	4.6
ORLEANS CAPITAL MGT	12/31/24	12.0 bps	\$	137.0	0.5	0.2	-1.6	0.5	1.5	5.3	5.5	4.1	3.7	3.6
BB BC US AGGREGATE BOND INDEX	12/01/24	12.0 bp3	Ψ	107.0	0.3	-0.1	-2.3	-1.0	-0.4	4.4	5.1	3.7	3.2	3.2
TOTAL INVESTMENT GRADE		15.3 bps	\$	329.7	0.4	0.2	-1.6	1.7	2.9	6.0	6.1	4.7	4.6	4.1
HIGH YIELD														
JPMORGAN	06/30/22	27.0 bps	\$	156.8	0.9	2.5	4.4	17.4	18.5	8.1	7.1	5.9	7.2	5.8
NOMURA	06/30/22	45.0 bps	\$	152.4	0.8	2.7	4.5	19.9	21.5	8.5	6.5	6.1	8.0	6.6
CREDIT SUISSE HY INDEX		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Ť		0.3	1.8	2.7	14.3	15.4	7.3	6.5	5.5	7.2	5.6
TOTAL HIGH YIELD		35.9 bps	\$	309.3	0.8	2.6	4.5	18.6	20.0	8.4	6.9	6.1	7.7	6.2
TOTAL U.S. FIXED INCOME		25.2 bps	\$	639.0	0.6	1.4	1.2	9.3	10.5	7.0	6.4	5.4	6.2	5.2
EMERGING MARKET DEBT (+)														
STONE HARBOR	10/02/22	52.5 bps	\$	218.4	2.8	1.8	-2.0	9.3	9.8	5.5	3.0	2.4	4.4	2.7
GRAMERCY*	OPEN	70.0 bps	\$	262.3	1.3	2.4	0.6	4.6	6.0	4.0				
J.P. MORGAN GBI-EM GLOBAL DIVERSIFIEI	D INDEX	00.01		400 =	2.5	1.6	-2.2	7.9	8.4	5.2	3.5	2.9	4.7	3.0
TOTAL EMERGING MARKET DEBT (+)		62.0 bps	\$	480.7	2.0	2.1	-0.7	7.2	8.1	4.9	2.7	2.2	4.3	2.5
GLOBAL MULTI-SECTOR (+)														
DOUBLELINE	05/05/26	60.0 bps	\$	248.4	1.3	2.5	5.2	13.5	18.8	6.5	6.3	5.9		
GOLDENTREE	05/01/26	60.0 bps	\$	302.6	1.8	4.0	8.3	22.1	25.4	11.6	9.7	9.0		
PIMCO*	OPEN	95.0 bps	\$	385.1	0.4	2.4	7.5	19.4	22.4	16.5				
BLACKSTONE*	OPEN	78.1 bps	\$	338.4	0.1	1.9	2.6	11.0	12.2	7.2				
ZAIS GROUP*	OPEN	62.5 bps	\$	109.3	1.4	4.4	6.9	24.3	30.4	-3.0				
50/50 BB BARCLAYS GLOBAL AGG/CS HY II	NDEX				0.6	1.0	0.2	8.8	9.8	6.3	5.5	4.7		
TOTAL GLOBAL MULTI-SECTOR (+)		74.4 bps	\$	1,383.9	0.9	2.8	6.0	17.1	20.4	9.0	7.8	7.3		
TOTAL FIXED INCOME (+)		59.5 bps	\$	2,503.6	1.0	2.3	3.4	13.1	15.3	7.8	6.7	5.7	6.6	5.4

Contra Exp. Da		urr. Mkt. alue (\$M)	Month	3 mos	YTD	Fiscal YTD	1 Year	2 Years	3 Years	4 Years	5 Years	6 Years
·	<u> </u>	(, ,										
ALTERNATIVE ASSETS*												
PRIVATE MARKETS* (for breakout see pages 5-6)												
TOTAL PRIVATE MARKETS*	93.8 bps	\$ 2,566.0	6.1	11.3	20.4	37.5	41.9	19.6	17.5	17.9	16.6	15.0
ABSOLUTE RETURN STRATEGIES*												
PRISMA CAPITAL PARTNERS	65.0 bps	\$ 283.3	1.3	2.1	3.4	7.7	9.3	3.8	2.6	3.4	3.7	1.5
ENTRUST CAPITAL PARTNERS	105.9 bps	\$ 286.3	-0.3	3.9	9.7	20.8	21.1	3.6	1.7	0.6	2.4	2.1
HFRI FUND OF FUNDS COMPOSITE INDEX			0.5	2.6	4.7	18.1	20.4	9.9	7.0	6.8	6.5	4.3
ABSOLUTE RETURN STRATEGIES*~	85.1 bps	\$ 572.5	0.4	3.0	6.4	14.1	15.1	2.8	2.2	2.6	3.2	1.2
~includes assets being liquidated: PAAMCO \$0.8m; Stark \$2	2.2m											
TOTAL ALTERNATIVE ASSETS*	92.2 bps	\$ 3,138.5	5.0	9.6	17.5	31.8	35.0	14.7	12.0	11.9	11.4	9.1
CASH EQUIVALENTS HOLDING ACCOUNT EB TEMPORARY INVESTMENT FUND	9.0 bps	\$ 201.9	0.01	0.03	0.05	0.14	0.17	0.98	1.47	1.49	1.35	1.18
90 DAY T-BILL INDEX	0.0 200		0.00	0.01	0.02	0.08	0.09	0.92	1.36	1.33	1.14	0.97
TOTAL PLAN												
FINANCIAL COMPOSITE	29.7 bps	\$ 10,554.9	1.6	7.4	10.9	33.9	37.4	16.1	9.3	9.6	11.2	8.3
FINANCIAL ALLOCATION INDEX		 ,	1.4	6.5	9.0	32.2	35.8	17.3	10.0	10.4	11.8	8.9
FINANCIAL POLICY INDEX			1.4	6.3	8.7	32.9	37.0	17.7	10.5	10.7	12.0	9.1
				0.0		02.0	01.0		10.0		12.0	
TOTAL PLAN	44.0 bps	\$ 13,693.4	2.4	7.9	12.3	33.1	36.6	15.7	10.0	10.2	11.2	8.5
TOTAL PLAN ALLOCATION INDEX			2.2	7.2	10.9	31.8	35.3	17.2	11.2	11.4	12.1	9.4
TOTAL PLAN POLICY INDEX			2.2	7.1	10.7	31.9	35.6	17.6	11.7	11.8	12.4	9.7
Cells highlighted in green represent performance above the benchmark. Cells highlighted in yellow represent manager performance below the benc	hmark.								7 Years	8 Years	9 Years	10 Years
Cells highlighted in red represent asset class performance below the bench	nmark.		LONG T	ERM RE	TURNS F	OR TOT	AL PLAN	1	8.0	8.7	9.8	8.4
Royal blue lines represent specific benchmarks.												
Light blue lines represent broad benchmarks.												
*Net of fee information is reported.												
(+) Composite is mixed, containing both gross-of-fee and net-of-fee	montfolios											

	Vintage	Contract Exp. Date	Commit.	Approx.		urr. Mkt.	Month	3	YTD	Fiscal YTD	1 Year	2 Years	3 Years	4 Years	5 Years	6 Years
PRIVATE MARKETS BREAKOUT	Year	Exp. Date	Amount	Mgt. Fees	V	alue (\$M)	Wonth	mos	עוז	עוז	rear	rears	rears	rears	rears	rears
ADAMS STREET 2005 NON-US	2005	12/31/21	\$ 15.0	0.0 bps	\$	2.4	0.0	7.4	7.4	13.0	2.3	1.5	-0.6	5.2	4.0	3.9
ADAMS STREET PARTNERSHIP 2002 US	2002	12/31/21		0.0 bps	\$	0.9	0.0	4.9	4.9	22.5	11.8	6.2	4.2	6.4	6.7	6.3
ADAMS STREET PARTNERSHIP 2005 US	2005	12/31/21		0.0 bps	\$	6.6	0.0	22.1	22.1	51.7	33.0	27.0	18.7	16.7	14.9	13.5
ADAMS STREET 2007 US FUND	2007	12/31/21		15.0 bps	\$	10.2	0.0	28.1	28.1	65.9	48.2	33.0	24.1	21.8	20.1	18.4
ADAMS STREET 2007 NON-US	2007	12/31/21		15.0 bps	\$	7.1	0.0	13.3	13.3	44.6	27.1	18.0	13.8	15.7	13.3	12.9
ADAMS STREET 2007 DIRECT	2007	12/31/21	\$ 5.0	20.0 bps	\$	2.7	0.0	23.7	23.7	69.4	37.1	38.7	32.9	32.0	24.0	22.7
ADAMS STREET 2009 US FUND	2009	12/31/21		33.0 bps	\$	19.0	0.0	23.0	23.0	77.1	62.2	37.6	29.5	25.5	22.3	19.9
ADAMS STREET 2009 NON-US DEV	2009	12/31/21		33.0 bps	\$	9.9	0.0	16.8	16.8	53.2	33.6	25.6	22.1	23.7	21.1	19.3
ADAMS STREET 2009 NON-US EMG	2009	12/31/21		33.0 bps	\$	5.6	0.0	16.9	16.9	40.1	26.2	18.2	13.1	14.8	12.7	13.1
ADAMS STREET 2009 DIRECT	2009	12/31/21		60.0 bps	\$	2.9	0.0	21.2	21.2	39.7	23.5	15.0	13.6	15.1	11.8	11.6
AEA INVESTORS FUND VI	2015	05/31/25		150.0 bps	\$	58.8	-0.1	-0.1	21.5	24.4	31.5	18.6	18.0	13.5		
AEA INVESTORS FUND VII	2018	02/08/30		175.0 bps	\$	33.2	2.0	2.0	10.2	9.9	20.7					
ALTAS PARTNERS HOLDING II	2019	06/30/29		100.0 bps	\$	41.5	6.1	17.3	16.5	24.3	27.7					
BARING PE ASIA FUND VII	2018	08/08/28		175.0 bps	\$	75.2	0.0	1.4	33.8	77.3	89.9	22.8				
BCP ENERGY SERVICES FUND A	2015	09/23/25		200.0 bps	\$	49.5	12.1	16.6	16.6	24.1	24.9	18.6	13.4	20.4	18.1	
BCP FUND II A	2017	12/31/27		200.0 bps	\$	15.8	12.5	96.0	96.0	177.6	115.4	-39.2		20		
BCP INFRASTRUCTURE FUND A	2020	03/25/32		150.0 bps	\$	7.2	18.8	13.1	13.1			00.2				
BRINSON (b)	'97-'03	termed out		0.0 bps	\$	3.4	0.0	1.6	1.6	9.5	6.0	1.4	2.3	3.2	2.7	2.2
BROOKFIELD CAPITAL IV	2015	05/31/25		150.0 bps	\$	53.3	13.8	20.2	20.2	61.7	62.0	29.3	31.7	59.2	51.2	
BROOKFIELD INFRASTRUCTURE IV-B	2020	02/07/32		140.0 bps	\$	44.0	6.0	5.9	8.8	26.7	21.1		• • • • • • • • • • • • • • • • • • • •			
BROOKFIELD CAPITAL V	2019	10/24/29		150.0 bps	\$	52.4	5.0	4.6	19.2	26.5	39.4					
ADAMS STREET V	2003	08/08/21	\$ 15.0	0.0 bps	\$	0.5	0.0	44.1	44.1	76.0	76.0	-12.3	-6.5	-5.2	-5.0	-0.1
APOLLO INV FUND VII	2008	12/17/22		0.0 bps	\$	4.6	0.0	44.9	113.8	115.8	145.6	20.4	8.0	6.2	7.3	4.4
APOLLO INV FUND VIII	2013	06/30/23		75.0 bps	\$	60.4	0.0	15.9	26.2	34.5	47.8	17.8	11.0	13.1	14.7	14.0
APOLLO EUROPEAN FUND II	2011	12/31/21		150.0 bps	\$	9.9	0.0	-0.7	-0.7	1.0	3.1	-7.8	-6.6	-1.0	2.0	2.9
APOLLO INV FUND IX	2017	06/01/27		150.0 bps	\$	27.9	0.0	28.4	47.6	53.9	66.6	26.6				
ARCLIGHT ENERGY FUND VI	2015	07/28/25		150.0 bps	\$	50.0	6.8	2.3	2.3	6.4	5.9	-14.9	-2.5	-0.1	2.9	
CCMP CAPITAL III	2013	12/31/23		100.0 bps	\$	57.6	15.2	62.7	62.6	85.3	93.2	38.0	27.1	21.3	21.1	20.4
CERBERUS VI	2016	08/31/26		150.0 bps	\$	129.5	0.0	0.7	5.1	11.1	30.9	11.4	7.2	5.8		
COLLER INTERNATIONAL PTNRS VI	2012	06/15/22		72.9 bps	\$	30.7	16.6	16.6	30.1	46.9	28.7	15.5	16.0	19.0	17.4	17.0
COLLER INTERNATIONAL PTNRS VII	2015	12/31/25		100.0 bps	\$	63.1	13.4	13.4	22.6	31.5	20.7	17.0	13.2	18.4	32.1	
COLLER INTERNATIONAL PTNRS VIII	2018	01/31/30		150.0 bps	\$	21.5	0.0	23.7	48.8	67.9	63.4					
DOUBLELINE MORTGAGE OPP FUND	2018	10/31/21	\$ 125.0	100.0 bps	\$	98.9	1.5	1.5	10.5	11.4	18.7	5.9				
EIG ENERGY FUND XIV	2007	11/07/21		0.0 bps	\$	2.4	0.8	3.2	5.9	-5.3	1.4	-31.7	-21.2	-18.6	-12.5	-25.9
EIG ENERGY FUND XV	2010	06/06/21		125.0 bps	\$	6.7	13.6	9.0	5.8	5.5	-7.4	-15.8	-10.9	-8.1	-2.3	-4.3
EIG ENERGY FUND XVI	2013	05/13/23	\$ 70.0	125.0 bps	\$	43.0	3.5	11.5	7.2	12.0	11.1	1.8	1.2	5.3	16.0	13.9
ENERGY SPECTRUM FUND VI	2010	11/01/21		175.0 bps	\$	8.5	1.3	-1.8	-1.8	1.1	0.8	-5.6	19.1	18.8	26.1	16.9
GTCR FUND XI	2014	05/21/23		135.0 bps	\$	102.4	20.0	20.0	136.8	369.5	471.0	163.2	109.6	86.1	73.4	58.9
GTCR FUND XII	2017	09/14/27		150.0 bps	\$	49.0	11.4	11.2	17.4	37.1	62.5	49.3			-	
GAMUT FUND I	2016	07/28/26		200.0 bps	\$	36.0	7.6	21.3	21.1	50.7	53.5	23.5	19.5	-17.6		
GOLDMAN SACHS PEP IX	2007	12/31/21		6.0 bps	\$	16.3	0.0	-0.1	7.5	-2.6	0.4	3.8	5.7	9.0	10.3	10.9
GOLDENTREE DISTRESSED FUND III	2018	01/31/23		125.0 bps	\$	70.6	0.0	13.5	26.9	32.1	54.7	18.1	· · · ·	0.0		

	Vintage	Contract Exp. Date	Commit.	Approx.		urr. Mkt. due (\$M)	Month	3	YTD	Fiscal YTD	1 Year	2 Years	3 Years	4 Years	5 Years	6 Years
HIPEP PARTNERSHIP III	Year 1997	12/31/21 S	Amount 6 60.0	Mgt. Fees 0.0 bps	\$	0.1	-1.2	mos 0.6	0.6	0.6	0.6	-3.9	-5.0	-4.1	-2.0	-4.0
HARBOURVEST VI - DIRECT	1999	termed out S		0.0 bps	\$	0.1	0.0	-21.3	-21.3	-25.1	-23.9	-29.7	-16.8	-19.6	-17.7	-18.2
HARBOURVEST VI - PTNR	1999	termed out 3		0.0 bps	\$	0.6	0.0	7.8	7.8	-2.9	-2.9	-13.0	-6.6	-6.2	-4.0	-3.9
HIPEP DIRECT IV	2000	12/31/21		0.0 bps	\$	0.0	0.0	-0.2	-0.2	33.3	-17.0	-17.1	-5.8	10.6	7.6	2.5
HUFF ALTERNATIVE FUND	2000	10/15/21		0.0 bps 0.0 bps	\$	3.8	0.0	0.0	0.0	-8.4	-8.4	1.6	0.0	4.0	4.2	3.0
INSIGHT VENTURE PARTNERS X	2001	07/14/27		175.0 bps	\$	106.9	9.9	9.9	37.6	100.1	99.3	50.0	32.0	4.0	4.2	3.0
INSIGHT VENTURE PARTNERS XI	2017	03/31/30		175.0 bps	\$	94.9	20.3	20.3	42.7	90.2	83.8	30.0	32.0			
KKR ASIAN FUND III	2020	05/31/28 9		175.0 bps	\$	51.1	-0.8	11.2	27.7	34.6	44.2	36.2	33.5			
KKR ASIAN FUND IV	2017	04/30/31			\$	8.0	1.5	11.2	21.1	34.0	44.2	30.2	33.5			
KPS SPECIAL SITUATIONS MID-CAP FUND	2020	10/04/29		150.0 bps	\$	4.4	0.1	10.1	10.0	8.3	8.3					
				125.0 bps						0.3	0.3					
KPS SPECIAL SITUATIONS FUND V	2019	10/04/29		125.0 bps	\$	11.4	-0.1	0.4	0.0	00.4	47.5	40.0		7.0		
MESIROW III	2005	04/06/22		32.4 bps	\$	3.0	11.9	11.9	11.9	28.4	17.5	12.9	6.9	7.2	5.2	5.4
MESIROW IV	2006	11/21/21		30.1 bps	\$	23.4	25.1	25.1	25.1	65.6	51.7	30.7	23.0	20.8	19.0	17.7
MESIROW V	2008	11/05/21		37.2 bps	\$	47.6	24.6	24.6	24.6	57.9	42.8	31.1	26.2	24.8	22.7	21.5
NEWSTONE MEZZANINE II	2010	03/05/22		100.0 bps	\$	4.9	1.4	3.9	3.9	4.8	6.3	8.0	12.6	12.5	11.4	11.1
OHA STRATEGIC CREDIT FUND II	2017	07/14/27		138.0 bps	\$	41.0	0.9	7.4	16.5	30.3	42.5	8.5	12.3			
OAKTREE EUROPEAN FUND III	2011	03/31/22		175.0 bps	\$	31.8	1.6	4.6	4.1	14.8	15.1	4.6	4.7	7.0	8.1	9.0
PANTHEON EUROPE VI	2008	12/19/21		49.2 bps	\$	15.2	1.6	16.3	15.4	74.1	55.4	38.9	30.8	27.4	24.6	24.1
PANTHEON VI	2004	07/12/21	\$ 50.0	31.1 bps	\$	1.5	1.6	15.6	15.6	17.3	9.3	-5.1	-2.8	0.1	1.1	0.6
PANTHEON VII	2006	04/28/22	50.0	44.3 bps	\$	12.9	11.8	22.0	22.0	55.7	35.8	19.9	14.8	15.3	13.8	12.7
STEPSTONE FUND II	2006	05/12/21	50.0	37.5 bps	\$	0.1	0.0	0.0	0.0	0.0	0.0	-12.6	0.0	5.3	4.9	7.5
STEPSTONE EUROPE FUND II	2010	12/15/22	25.9	50.0 bps	\$	11.8	10.2	8.8	8.0	10.4	-2.6	4.5	2.6	5.2	5.5	7.6
PRIVATE ADVISORS IV	2011	12/15/26	\$ 35.0	49.2 bps	\$	11.4	0.0	0.0	-0.1	23.2	13.0	14.4	14.9	18.5	17.8	15.8
PRIVATE ADVISORS V	2012	06/30/25	\$ 40.0	65.6 bps	\$	28.6	0.0	0.0	0.3	20.7	22.2	20.6	19.7	18.9	17.8	16.8
PRIVATE ADVISORS VI	2014	06/30/26	\$ 40.0	81.0 bps	\$	27.1	0.0	0.0	0.0	15.9	16.9	17.5	14.9	14.6	12.2	9.2
Q-BLK II	2005	12/04/21	50.0	30.1 bps	\$	9.0	0.0	0.0	0.0	-3.6	-2.0	9.6	10.2	11.7	9.5	7.5
Q-BLK III	2007	12/29/21	60.0	0.0 bps	\$	15.4	0.0	0.0	0.0	4.8	13.3	11.1	15.2	14.5	11.7	11.4
SIGULER GUFF DOF III	2008	12/31/21	\$ 200.0	10.0 bps	\$	36.4	0.0	-1.8	5.9	-0.5	31.5	18.8	13.7	12.6	12.8	10.6
SIGULER GUFF FUND IV	2011	09/03/23	\$ 40.0	29.0 bps	\$	12.8	0.0	-1.8	1.6	-0.8	8.0	2.9	3.3	4.3	5.6	6.2
SIGULER GUFF PELICAN GEM	2016	10/10/28	100.0	75.0 bps	\$	106.4	0.0	6.8	14.1	25.7	25.3	15.2	10.7	12.0		
SIGULER GUFF PELICAN EMG MKT OPP II	2020	05/04/32	50.0	75.0 bps	\$	21.2	0.0	17.0	19.1							
STERLING PARTNERS	2011	09/30/23	35.0	200.0 bps	\$	20.6	25.8	25.8	32.5	54.5	53.3	6.5	-2.8	-1.2	-3.3	-2.3
VISTA EQUITY PARTNERS IV	2011	03/31/22	35.0	150.0 bps	\$	22.3	1.1	0.7	0.6	0.8	10.0	-6.6	0.0	2.8	4.4	8.3
VISTA EQUITY PARTNERS V	2014	10/15/24		150.0 bps	\$	96.4	5.9	17.2	17.2	19.0	29.8	17.1	24.0	27.5	23.6	22.5
VISTA EQUITY PARTNERS VI	2015	03/11/26		150.0 bps	\$	147.4	5.2	8.8	8.8	55.4	55.0	26.4	29.9	25.3	20.6	
VISTA EQUITY PARTNERS VII	2018	02/28/28		150.0 bps	\$	83.5	3.2	4.5	4.4	18.6	17.7	7.0				
WARBURG PINCUS	2018	02/28/29		140.0 bps	\$	60.8	10.3	10.3	16.2	20.2	23.4	-17.6				
WILLIAMS CAPITAL	2004	termed out		0.0 bps	\$	0.3	0.0	0.0	0.0	-2.6	-3.4	-24.5	20.7	43.4	-10.1	-12.6
TOTAL PRIVATE MARKETS*			4.954.2	93.8 bps	_	2.566.0	6.1	11.3	20.4	37.5	41.9	19.6	17.5	17.9	16.6	15.0
(φ) Brinson consists of five limited partnerships				70.0 % p3		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,										
Private Markets fees are based on commitment amounts rather	er than mark	cet value.														

LASERS FLASH REPORT

The return numbers are expressed as percentages and are listed in columns 5-14

The far left hand column lists the asset class headings, investment managers, benchmarks and composites The contract expiration date is listed in the second column

The % return for the month

Year to Date (YTD) is the % return since Jan. 1

The 1-6 year columns represent the % return per year for each number of years

	Contract Exp. Date	Mgt. Fees	(T VAL Million)	Month	3 mos	YTD	Fiscal YTD	1 Year	2 Years
U.S. EQUITY									
LARGE CAP GROWTH									
GOLDMAN SACHS	01/31/08	44.0 bps	\$ 130.4	-0.5	6.4	10.7	11.5	10.7	7.7
CHICAGO EQUITY PARTNERS	01/31/08	30.0 bps	\$ 136.8	-0.1	5.3	15.0	11.3	15.0	10.4
S&P 500 / CITIGROUP GROWTH				0.4	5.6	11.0	12.1	11.0	6.0
S&P 500				1.4	6.7	15.8	12.7	15.8	10.2
TOTAL LARGE GROWTH		36.8 bps	\$ 267.2	-0.2	5.9	12.9	11.5	12.9	9.0

The broader benchmarks are in light blue and style specific ones in royal blue

The management fees charged are listed third (bps stands for basis points)

"36.8 bps" equals .368%

The market value column tells us the size of each account in millions. For example, \$267.2 equals \$267,200,000

Fiscal YTD is the % return since July 1

Green = manager outperformed style benchmark

Yellow = manager underperformed style benchmark

Red = composite underperformed style benchmark

LASERS FLASH REPORT

WHAT IS IT?

- A snapshot look at the composition and investment returns of LASERS Trust Fund
- Summary of investment manager performance

WHAT INFORMATION DOES IT PROVIDE?

- Asset classes and the investment managers we use to invest the money
- Fees charged by the investment managers who invest our money
- Amount of money we have allocated to each manager
- · Investment returns of each investment

HOW CAN I USE THE INFORMATION?

- To evaluate investment manager returns against a set benchmark (1) return
- To evaluate the return of each asset or asset class
- Analyze LASERS investments gains/losses over time

HOW DO I READ THE REPORT?

Left Side (Asset Classes)

Broken down by each investment manager

Blue lines are benchmarks used to evaluate asset class

Top (contract data & returns):

Management fees in basis points (2)

Market value

Returns -

Month	% return that month
3 months	% return from the past 3 months
YTD	Year to date return (since January 1)
Fiscal YTD	Fiscal year to date return (since July 1)
1 year, 2 years, etc.	% return for the specified time period

Colors

Green – performance of asset was above benchmark (think *money*)

Yellow - manager performed below benchmark

Red – asset class as a whole performed below benchmark

Total Plan (last page of Flash Report)

Financial composite – portfolio excluding alternative investments asset class Total plan – includes alternative investments

Policy index – return of portfolio based on allocation set forth in investment policy Allocation index – return of portfolio based the actual allocation LASERS maintained (Investment policy provides a model for allocation; however, small deviations from this model may occur to take advantage of certain market conditions.)

DEFINITIONS:

- Benchmark an index whose returns can be used to measure investment performance
- 2. **Basis Point (bps)** 0.01%, 100 basis points equals 1%, investment managers charge fees as a percentage of the money invested, fees are usually defined in basis points



As of May 31, 2021

ASSET ALLOCATION

Asset Class	Target Weight	Actual Weight	Over/(Under) Weight
U.S. Equity	31%	31.3%	0.3%
Non-U.S. Equity	23%	26.1%	3.1%
U.S. Fixed Income	3%	4.7%	1.7%
Emerging Market Debt	4%	3.5%	-0.5%
Global Multi-Sector	14%	10.1%	-3.9%
Private Markets	20%	18.7%	-1.3%
Absoulte Return	4%	4.2%	0.2%
Cash	1%	1.4%	0.4%

^{*}Target weights listed above were approved October 2020.

Addressing Recruitment and Retention in State Government

LASERS Board Meeting June 24, 2021



Vision

To set the standard of excellence in providing strategic state government workforce solutions.

Mission

To provide merit-based, innovative workforce solutions which enable state government to attract, develop, and retain a productive, diverse and engaged workforce that excels in delivering quality services to the citizens of Louisiana.

Constitutional Authority

Article X of the Louisiana constitution gives SCS:

- "the power to adopt rules for...employment conditions, compensation and disbursements to employees" (Article X, Section 10.(A)(1)(a))
- "Any rule or determination affecting wages or hours shall have the effect of law and become effective only after approval by the governor..." (Article X, Section 10.(C))

STATE CIVIL SERVICE COMMISSION

David L. Duplantier, Chairman
D. Scott Hughes, Vice-Chairman
John McLure
Kristi Folse
G. Lee Griffin
Ronald M. Carrere Jr.
Jo Ann Nixon

SHERRI GREGOIRE

GENERAL COUNSEL

MARTY MANSFIELD

CHIEF REFEREE

BYRON DECOTEAU

DIRECTOR

CHRIS DEER

DEPUTY DIRECTOR

TOBY COMEAUX CHIEF ADMINISTRATIVE OFFICER

STATECIVILSERVICE

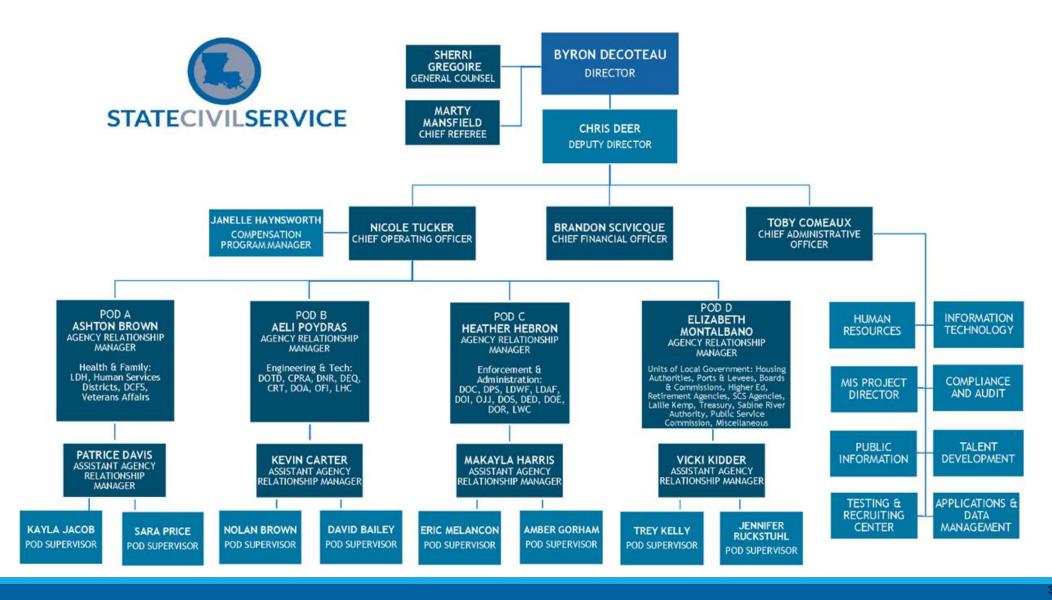
NICOLE TUCKER

CHIEF OPERATING
OFFICER – PODS

BRANDON SCIVICQUE

CHIEF FINANCIAL OFFICER





POD Concept

- Allows the dedication of employee groups to assigned state agencies
 - These employees become intimately knowledgeable about the assigned agencies:
 - Mission and Vision
 - Goals
 - Workplace Culture
- Allows SCS to proactively optimize and deliver strategic solutions
- Enables full investigation and research of recruitment and retention issues
 - Data-driven solutions (may not always be compensation)

Top Turnover Jobs and Turnover Rates (FY 2019-2020)

Job Title	Pay Level	Total Turnover	Voluntary Turnover
JUV JUST SPEC 1	PS 105	229.46%	138.39%
CORRS CADET	PS 105	179.00%	78.08%
JUV JUST SPEC 3	PS 107	70.73%	45.53%
RESID SVCS SPEC 1	SS 403	69.94%	28.83%
LAB TECH ASST 1	MS 504	60.00%	54.00%
NURSING ASST 2	MS 505	50.88%	33.19%
CORRS SGT	PS 106	47.18%	31.30%
MOBILE EQUIP OPERATOR 1	WS 209	39.05%	20.71%
SOC SERV ANAL 1	SS 410	37.11%	29.56%
ENG TECH 1	TS 302	36.54%	15.38%
CORRS GUARD/THERAP	PS 106	35.81%	17.24%
CHILD WELFARE SPEC 1	SS 412	35.71%	30.00%
PARKS BLDGS/GRNDS ATTEND	WS 205	34.00%	26.00%
CUSTODIAN 1	WS 202	33.33%	23.98%
SOC SERV ANAL 2	SS 411	30.09%	27.88%

Reasons for Turnover

Separation Reason	Separation Count
Death	65
Dismissal	105
Layoff - Permanent	8
Layoff - Probational	0
Non-Disciplinary Removal	32
Non-Disciplinary Removal – Exhaustion of Sick Leave	14
Non-Disciplinary Removal – Unscheduled Absence	1
Resign to Avoid Dismissal	20
Resign – Better Job Other Industry	140
Resign – Military	2
Resign – Pay Reasons	137
Resign – Pending Disciplinary Action	0
Resign – Personal	1665
Resign – Reason Not Stated	795
Resign – Shift/Locale/Housing	32
Resign – To Attend School	23
Resign – Work Related	244
Retirement	1098
Separation From Probation	1250
Total Separations	5631

Pay Range Structure

Must be at a competitive position relative to market

Jobs

Must be regularly evaluated to ensure pay ranges continue to be appropriate



Philosophy

Pay solutions must appropriately and conservatively meet the human capital needs of the state

Employee Salary

Actual salaries must move within their assigned pay ranges to maintain pace with the market

SCS Compensation Philosophy

It is the policy of the State to maintain labor market competitiveness within the boundaries of financial feasibility. The state is committed to attracting and retaining a diverse workforce of high-performing employees with the competencies, skills, abilities, and dedication needed to consistently provide state services.

SCS Rule 6.1

Methodology for Pay Plan Review

- Benchmark Jobs
- Salary Surveys
- Our Relevant Labor Market



The public and private sector includes states in the southern region, which consists of Alabama, Arkansas, Kentucky, Louisiana, Mississippi, Oklahoma, Tennessee, and Texas.

Pay Mechanisms

- Special Entrance Rates
- Hiring with 6.5(g) Extraordinary Qualifications
- Premium Pay
- Optional Pay
- Rewards and Recognition
- Advanced Degree Payments



Telework in Louisiana State Government

BENEFITS, RISKS, AND GUIDELINES

Benefits of Permanent Telework



Cost savings

Infrastructure Turnover



Increased Productivity

Fewer distractions/better concentration

Better work/life balance

Flexibility

Comfort of home surroundings



Access to labor markets



Increases Diversity



Hard to control employee work in traditional ways



Risks

Professional isolation of employees



Fewer career development opportunities

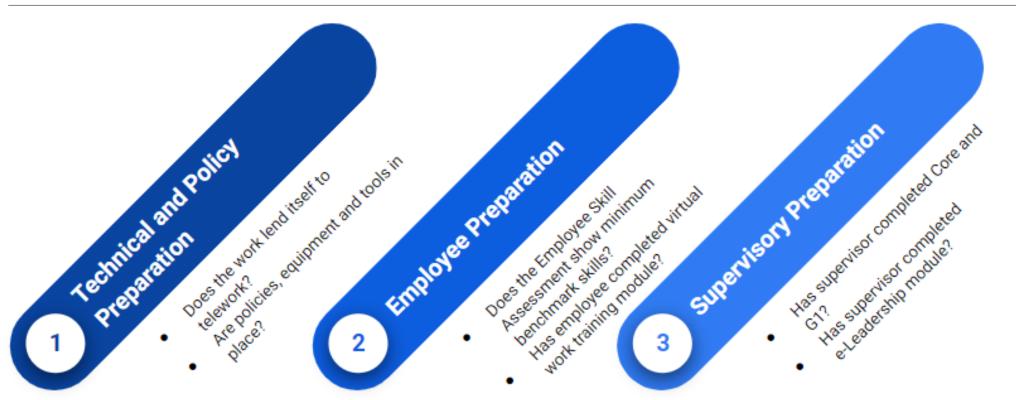


Less influence on work and decisions

Risk Mitigation

- Good Policy
 - Who? What? How?
 - Schedules
 - Proper tools and infrastructure
 - Employees with needed skills for telework
 - Supervisors prepared to lead teleworking employees

Gating Procedures



Gate 1- Organizational Preparedness

Does the work lend itself to telework?

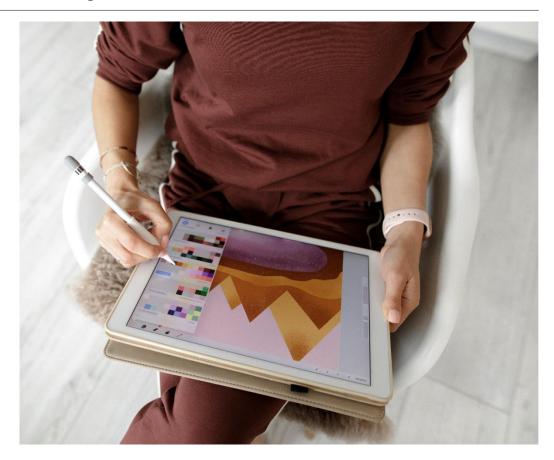
- Physical interaction with team members not required
- Service or work provided onsite to clients
- The position demands frequent travel

Is the organization technically prepared?

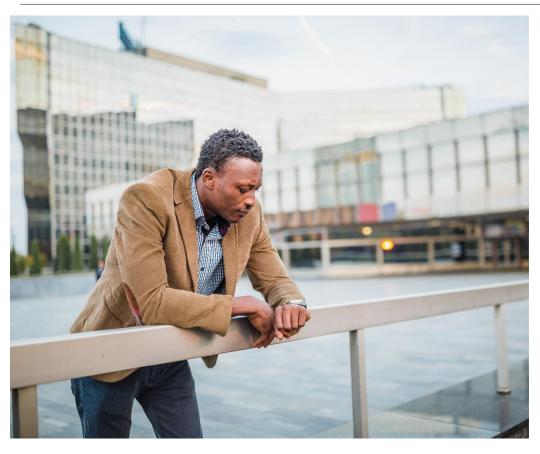
- Equipment
- Virtual communication software
- Collaboration software
- Data security measures in place

Gate 2 – Employee Preparedness

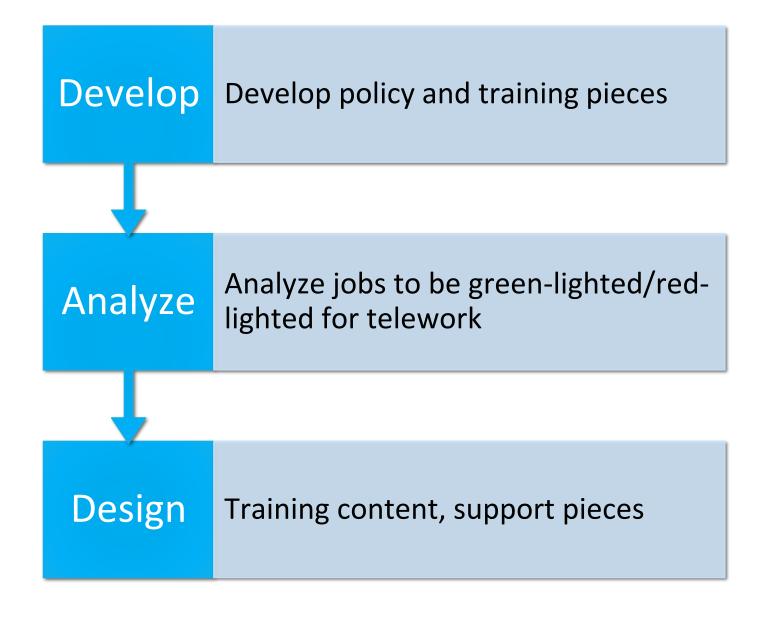
- Employee Readiness Assessment (TBD)
 - Assesses skill and competency in
 - Prioritization
 - Time Management
 - Organization
 - Required training for those whose assessments indicate improvement needed
 - Prioritizing Tasks with Agency Mission
 - Time Management
 - Virtual Work Strategies (TBD)
 - Managing Your Online Presence



Gate 3 – Supervisory Preparedness



- E-Leadership
 - Not fully known/still being researched
 - May change
 - Supportive communication
 - Social/Transformational/Distributive Leadership skills
 - Emotional Intelligence
 - Technical skills to manage digital and virtual platforms
- Core and G1 required



Next Steps

Thank you!